

Northern Inyo County Local Hospital District

Board of Directors Regular Meeting

(No Quorum Expected)

Wednesday, March 21, 2007

Administration Meeting Room, Northern Inyo Hospital

DRAFT AGENDA

NORTHERN INYO COUNTY LOCAL HOSPITAL DISTRICT BOARD OF DIRECTORS MEETING

March 21, 2007 at 5:30 P.M. In the Administration Meeting Room of Northern Inyo Hospital

- 1. Call to Order (at 5:30 P.M.).
- 2. Opportunity for members of the public to comment on any items on this Agenda.
- 3. Approval of minutes of the February 21 2007 regular meeting.
- 4. Financial and Statistical Reports for the month of January 2007 John Halfen.
- 5. Administrator's Report John Halfen.
 - A. Building Update

C. FYI Section:

B. Dietary Quality Assurance Review

- Food Facility Inspection Report
- 6. Chief of Staff Report Taema Weiss, M.D.
- 7. Old Business

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- None -
- 8. New Business
 - A. Policy and Procedure Manual Approval, "Mammography & MQSA" (action item)
 - B. Hologic Stereotactic Breast Biopsy system (action item)
 - C. National Patient Safety Goals at NIH (Leon Freis)
 - D. Election of Officers, Secretary vacancy (action item)
- 9. Reports from Board Members on Items of Interest
- 10. Opportunity for members of the public to comment on any items on this Agenda, and/or on any items of interest.
- 11. Adjournment to closed session to:
 - A. Hear reports on the hospital quality assurance activities, and hear a report from the Medical Staff Executive Committee (Section 32155 of the Health and Safety Code, and Government Code Section 54962).

- B. Confer with legal counsel regarding claim filed by Patrick Plunkett, M.D. against Northern Inyo County Local Hospital District (Government Code Section 54956.9(a)).
- C. Confer with legal counsel regarding claim filed by Diane Grace against Northern Inyo County Local Hospital District (Government Code Section 54956.9(a)).
- D. Confer with legal counsel regarding claim filed by April Villalobos against Northern Inyo County Local Hospital District and other defendants (Government Code Section 54956.9(a)).
- E. Confer with legal counsel regarding claim received from xxxxx against Northern Inyo County Local Hospital District (Government Code Section 54956.9(a)).
- F. Confer with legal counsel regarding clam received from Landon and Lisa Kleeman against Northern Inyo County Local Hospital District (Government Code Section 54956.0(a)).
- G. Real Estate Opportunity/Discussion (Government Code Section 54956.9(a)).
- 12. Return to open session, and report of any action taken in closed session
- 13. Opportunity for Members of the Public to Address the Board of Directors on Items of Interest.
- 14. Adjournment

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| Northern Inyo Hospital Board of Directors | February 21, 2007 |
| Regular Meeting | Page 1 of 6 |

CALL TO ORDER

The meeting was called to order at 5:34 p.m. by Peter Watercott,

President.

PRESENT

Peter Watercott, President

D. Scott Clark, M.D., Vice President John Ungersma, M.D., Treasurer

Pat Calloway, Secretary Michael Phillips, M.D.

Taema Weiss, M.D., Chief of Staff

ALSO PRESENT

John Halfen, Administrator

Sandy Blumberg, Administrative Secretary

OPPORTUNITY FOR PUBLIC COMMENT

Mr. Watercott asked if any members of the public wished to address the Board on any items listed on the agenda for this meeting. No comments

were heard.

MINUTES

The minutes of the January 17 2007 regular meeting were approved.

EMERGENCY ROOM CONTRACTS

Mr. Watercott informed those present there would be a change in the order of the agenda for this meeting and that Emergency Room (ER) contracts would be discussed at this time. He introduced Peter Beoris, M.D. on behalf of *EM3*, a company currently soliciting the Northern Inyo Hospital (NIH) ER physician contract. The current ER contract is held by Valley Emergency Physicians, who has also submitted a proposal to resign the ER physicians to their group.

Doctor Beoris reviewed the potential benefits of switching to EM3, and stated the company's main goals are to ensure quality patient care and to provide service to the Hospital and its physicians. He additionally stated his hope that the switch to EM3 could create a true local group of ER physicians who are devoted to the community, and he informed the group there would be no barriers to the Hospital's existing physicians switching over to EM3. Discussion followed on the pros and cons of contracting with either company and Mr. Halfen stated that financially the potential benefit to the Hospital appears to be equal. Chief of Emergency Services Carolyn Tiernan, M.D. stated she personally may be interested in staying with Valley Emergency in order to maintain retirement and seniority benefits with that group. Following additional discussion, it was suggested by Mr. Halfen that the Board approve both contracts at this time, and that a committee of ER physicians be formed to make the decision on which company the group prefers to go with. It was moved by Pat Calloway, seconded by D. Scott Clark M.D., and passed to approve both contracts with the stipulation that the ER physicians will decide on which proposal to accept, and Hospital Administration will oversee

| Northern Inyo Hospital Board of Directors |
|---|
| Regular Meeting |

February 21, 2007 Page 2 of 6

negotiations and final details of the successful contract. Michael Phillips, M.D. abstained from the vote.

FINANCIAL AND STATISTICAL REPORTS

John Halfen, Chief Financial Officer, reviewed with the Board the financial and statistical reports for the month of December 2006. Mr. Halfen noted the statement of operations shows a bottom line excess of revenues over expenses of \$442,849. Mr. Halfen called attention to the following:

- ^a Inpatient revenue was over budget
- Ancillary and outpatient service revenue was under budget
- Total expenses were under budget
- Employee salaries and benefits were under budget
- Contractual adjustments were under budget
- Total Assets continue to grow steadily

It was moved by Ms. Calloway, seconded by Doctor Phillips and passed to approve the financial and statistical reports for December 2006.

ADMINISTRATOR'S REPORT

BUILDING UPDATE

Mr. Halfen stated that John Haas with Turner Construction was present at this meeting and was available to answer questions on the building project. Mr. Haas informed the Board that construction of the Support and Radiology buildings is running on schedule, and the budget for that portion of the project appears realistic at this time. Mr. Haas stated his desire to keep construction of the Radiology building on schedule in order to allow the new imaging center to bring revenue into the Hospital as soon as possible. Concrete work for both buildings is currently in progress and local contractor Truhls Concrete is doing a fine job on that portion of the project. Employee parking is currently being negatively impacted by construction, but additional parking for employees is still available across Line Street at the Church of the Nazarene. Mr. Halfen continues to negotiate with the Paiute tribe to lease additional parking space in an area west of the Hospital. Other parking solutions are being considered and the Maintenance Department will likely chalk dirt areas around the Hospital to create temporary parking spaces for employees.

JCAHO SURVEY

Mr. Halfen stated NIH recently underwent an unannounced JCAHO survey following designation as a Critical Access Hospital. The survey went extremely well in that the Hospital did not receive any dings related to patient care. Deficiencies noted involve corrections being made to the interior of the Hospital building, and work is already in progress to make the modifications JCAHO requested.

SWING BED STATUS

Mr. Halfen stated NIH has applied for swing bed certification but the process is somewhat unclear for hospitals with fewer than 49 beds. NIH is awaiting swing bed certification and expects to receive it within the

| Northern Inyo Hospital Board of Directors | February 21, 2007 |
|---|-------------------|
| Regular Meeting | Page 3 of 6 |

next 30 days. Billing in-services will be held on the subject of the correct method for handling swing bed charges.

PROPOSED MEDICARE AND MEDICAID BUDGET CUTS Mr. Halfen called attention to an American Hospital Association (AHA) article on proposed Medicare and Medicaid budget cuts. The budget cuts would potentially reduce payments to hospitals for services provided to the poor, the elderly, and the disabled. Because Northern Inyo Hospital has been designated a Critical Access Hospital (CAH) the reduction in Medicare and Medicaid payments will affect NIH less than if it would have if the Hospital were still considered an Acute Care Hospital.

OFFER TO PURCHASE NORTHERN INYO HOSPITAL

Mr. Halfen stated that due to NIH's healthy financial condition, management occasionally receives inquiries from investor groups regarding the possibility of purchasing the Hospital. Since NIH is not for sale, these inquiries are disregarded and are not pursued further.

ADDITIONAL PARKING LEASE

As previously reported in the building report portion of this meeting, negotiations continue with the Bishop Paiute tribe to lease land for supplemental parking in an area adjacent to the Hospital. It is hoped a lease agreement can be reached to establish 32 additional parking spaces to help ease parking congestion during construction.

NIH FOUNDATION ACTIVITIES

NIH Foundation Secretary Maggie Egan reported on upcoming Foundation activities including the annual Spring Fling and the Bishop High Sierra Ultramarathon. Marie Boyd, R.N. gave an update on preparations for the Ultramarathon and stated that planning is going well and good attendance is expected at the event by participants from all over the world.

OTHER

Mr. Halfen stated that NIH will have digital mammography equipment up and running by the end of March. He reminded the group that the new equipment is being purchased using money from the Tobacco Tax program.

CHIEF OF STAFF REPORT Chief of Staff Taema Weiss, M.D. stated there is nothing new to report from the Medical Staff at this time.

OLD BUSINESS

COMMUNICATIONS TOWER LEASE Mr. Halfen referred to a final draft of a renewal lease with Alltel Communications to lease the communications tower located on Hospital property. It was moved by Doctor Clark, seconded by Ms. Calloway, and passed to approve the lease with Alltel Communications as presented.

QUICK PAY SYSTEM

Mr. Halfen stated the Hospital would like to purchase a Quick Charge system for direct payroll deductions from employee paychecks for meals

| Northern Inyo Hospital Boa | rd of Directors |
|----------------------------|-----------------|
| Regular Meeting | |

February 21, 2007 Page 4 of 6

purchased in the Hospital dining room. The Quick Pay system would replace the meal tickets currently in use and would allow for quicker and more accurate charging of employee meals. Use of the Quick Pay system would not be mandatory and meal tickets would still be available for purchase by employees and Hospital guests. There would, however be incentives to employees to use the new system rather than continuing to purchase meal tickets. The cost of the Quick Pay system is approximately \$13,700 and Mr. Halfen feels it will pay for itself within 18 months because all meals will be correctly charged. It was moved by Doctor Clark, seconded by John Ungersma, M.D., and passed to approve the purchase of the Quick Pay system as presented.

NEW BUSINESS

SWING BED POLICY AND PROCEDURE APPROVALS

Director of Nursing Susan Batchelder, R.N. referred to the following proposed Swing Bed Policies and Procedures which were included in the Board packet for review:

- 1. "Services for Swing-Bed Patients: Activities, Social Services, Speech and Occupational Therapy, Physical Therapy, Mental Health Services, and Dental Services"
- 2. "Rights of Swing-Bed Patients"
- 3. "Admission, Documentation, Assessment, Discharge, and Transfer of Swing-Bed Patients"
- 4. "Prevention of Abuse of Swing-Bed Patients"
- 5. "Nutrition for Swing-Bed Patients"

It was moved by Doctor Phillips, seconded by Doctor Clark, and passed to approve the Swing Bed Policies and Procedures as presented.

AGREEMENTS WITH LARA JEANINE ARNDAL. M.D. Mr. Halfen referred to a proposed contract for the services of Lara Jeanine Arndal, M.D. to practice obstetrics and gynecology at NIH, and to a Relocation Expense agreement for Doctor Arndal's move to this area. Additionally, proposed Board Resolution 07-03 was presented to establish the basis for Doctor Arndal's agreement and her move to this area. It was moved by Doctor Phillips, seconded by Doctor Ungersma, and passed to approve the Agreement for the services of Doctor Arndal. It was moved by Ms. Calloway, seconded by Doctor Clark, and passed to approve the Relocation Expense agreement for Doctor Arndal as presented. It was also moved by Doctor Clark, seconded by Ms. Calloway, and passed to approve Board Resolution 07-03 as presented.

CLARIFICATION OF MEAL TIME COMPENSATION FOR 12-HOUR SHIFT AGREEMENTS

Mr. Halfen referred to a proposed clarification of the NIH 12-Hour Shift Agreement, which includes specification that employees who have signed 12-Hour Shift Agreements are obligated to take breaks and meal periods the same as other employees, as required by law. The proposed rewording of the agreement makes it clear that meal breaks are a requirement rather than an option. It was moved by Doctor Ungersma,

| Northern Inyo Hospital Board of Directors | February 21, 2007 |
|---|-------------------|
| Regular Meeting | Page 5 of 6 |

seconded by Ms. Calloway, and passed to approve the clarification of the 12-Hour Shift Agreement as presented.

PROPOSED LEASE FOR 157 PIONEER LANE

Mr. Halfen also referred to a proposed lease for 157 Pioneer Lane with Thomas Reid, M.D. Doctor Reid is interested in obtaining a larger office space than that he is currently occupying, at a location closer to NIH. It was moved by Ms. Calloway, seconded by Doctor Ungersma, and passed to approve the lease with Doctor Reid as presented. Doctor Reid expects to move to 157 Pioneer Lane some time during the summer.

NIH FOUNDATION RESIGNATIONS

NIH Foundation Executive Director Kay O'Brien referred to several letters of resignation received from members of the NIH Foundation Board. Ms. O'Brien also tendered her own resignation from the Board effective February 22 2007, and stated she found it difficult to make positive changes for the Foundation during her tenure. Maggie Egan, NIH Foundation Secretary stated there has been difficulty moving forward with Foundation activities due to attendance at Foundation meetings not being adequate to establish a quorum. It is possible that a downsizing of the Board may help to remedy that situation. Mr. Watercott thanked Ms. O'Brien and the other outgoing Foundation Board members for their service and dedication to the Hospital and to the NIH Foundation. It was moved by Doctor Phillips, seconded by Doctor Clark, and passed to accept the resignations of the NIH Foundation Board members as presented.

ACTIVITIES DIRECTOR AGREEMENT

Mr. Halfen announced that District Board Secretary Pat Calloway has agreed to accept a consulting position with NIH and will act as the Hospital's Activities Director (AD), a position required in order to accommodate swing bed patients. Ms. Calloway is the only certified Activities Director in this area able to fill the position, and she feels at this time she can best serve the Hospital District by accepting this job. Her acceptance of the AD position creates a conflict of interest that will require her to resign from the District Board, and her resignation will become effective March 1 2007. Mr. Watercott thanked Ms. Calloway for her years of invaluable service as a member of the Board and stated that she will be greatly missed by her fellow Board members. Ms. Calloway currently represents District Zone V, and Hospital Administration will begin the process of appointing a replacement for her in the near future.

BOARD MEMBER REPORTS

Mr. Watercott asked if any members of the Board of Directors wished to report on any items of interest. Doctor Ungersma stated he will attend ACHD Legislation Day in Sacramento on March 5 and 6, and he asked if any Board members would like him to report on any items of interest at the conference. No reports were given.

| Northern Inyo Hospital Boa Regular Meeting | rd of Directors | February 21, 2007 Page 6 of 6 |
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| OPPORTUNITY FOR PUBLIC COMMENT | Mr. Watercott asked if any members of Board on any items listed on the agenda were heard | the public wished to address the a for this meeting. No comments |
| CLOSED SESSION | At 7:12 p.m. Mr. Watercott announced to closed session to allow the Board of A. Hear reports on the hospital quality a report from the Medical Staff Executhe Health and Safety Code, and Gor B. Confer with legal counsel regarding M.D. against Northern Inyo County (Government Code Section 54956.9) C. Confer with legal counsel regarding against Northern Inyo County Loca Code Section 54956.9(a)). D. Real Estate Opportunity / Discussion 54956.8). E. Annual performance evaluation of 654957). | Directors to: assurance activities, and hear a tive Committee (Section 32155 of vernment Code Section 54962). claim filed by Patrick Plunkett, Local Hospital District P(a)). claim filed by Diane Grace I Hospital District (Government on (Government Code Section |
| RETURN TO OPEN SESSION | At 7:53 p.m., the meeting was returned announced the Board took no reportabl | to open session. Mr. Watercott e action. |
| OPPORTUNITY FOR PUBLIC COMMENT | In keeping with the Brown Act, Mr. We members of the public wished to address the agenda for this meeting, or on any is were heard. | ss the Board on any items listed on |
| ADJOURNMENT | The meeting was adjourned at 7:54 p.m | 1. |
| | Peter Watercott, I | President |

Patricia Ann Calloway, Secretary

Attest:

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BUDGET VARIANCE ANALYSIS

Jan-07 PERIOD ENDING

In the month, NIH was

| \$ \$ | (207,729) 200,320 | (| 10% -3.4%) 5.6%) | over budget in IP days; under in IP Ancillary and over in OP Revenue resulting in under in gross patient revenue from budget and over in net patient revenue from budget |
|----------|----------------------|------|--------------------------|---|
| | = | • | | |
| 10 | tal Expense | es w | /ere: | |
| \$ | (32,277) | (| -1.0%) | under budget. Wages and Salaries were over budget (COLA & Reclass) and Employee |
| \$ | 27,069 | (| 2.2%) | Benefits were |
| \$ | (42,625) | (| -5.5%) | under budget |
| \$ | 113,687 | | | of other income resulted in a net gain of |
| \$ | 650,754 | | \$ 170,429 | over budget. |
| Th | e following | exp | oense areas w | vere over budget for the month: Wages & Salaries; under budget earlier in year and now over for COLA and reclass; YTD |
| \$ | 27,069 | | 2% | OK |
| \$ | 24,948 | | 12% | Professional Fees; registry staff |
| \$ | 37,747 | | 24% | Other Expenses; hospital-wide Inservice |

Other Information:

| 36.41% | Contractual Percentages for month |
|-----------|-----------------------------------|
| 42.30% | Contractual Percentages for Year |
| 3,201,261 | Year-to-date Net Revenue |

Balance Sheet January 31, 2007

Assets

| Assets | — Current Month | Prior Month | FYE 2006 |
|---|--------------------|-------------|------------|
| | Current Month | Frior Monin | F 1E 2000 |
| Current assets: | | | |
| Cash and cash equivalents | 2,395,469 | 1,414,847 | 3,148,845 |
| Short-term investments | 9,122,703 | 9,089,216 | 6,637,435 |
| Assets limited as to use | 528,550 | 638,920 | 603,039 |
| Plant Expansion and Replacement Cash | 15,347,991 | 15,818,520 | 15,515,948 |
| Other Investments (Partnership) | 369,561 | 369,561 | 369,561 |
| Patient receivable, less allowance for doubtful | | | |
| accounts 538,047 | 7,475,202 | 7,896,906 | 6,374,400 |
| Other receivables | 382,404 | 388,646 | 212,005 |
| Inventories | 1,945,318 | 1,946,028 | 1,897,120 |
| Prepaid expenses | 648,665 | 590,154 | 470,018 |
| Total current assets | 38,215,863 | 38,152,796 | 35,228,370 |
| Assets limited as to use: | | | |
| Internally designated for capital acquisitions | 740,527 | 739,755 | 652,606 |
| Specific purpose assets | 534,471 | 537,596 | 474,914 |
| | 1,274,998 | 1,277,351 | 1,127,520 |
| Revenue bond construction funds held by trustee | 744,735 | 702,720 | 1,632,595 |
| Less amounts required to meet current obligations | 528,550 | 638,920 | 603,039 |
| Net Assets limited as to use: | 1,491,183 | 1,341,151 | 2,157,076 |
| Long-term investments | 8,307,321 | 8,307,321 | 8,307,321 |
| Property and equipment, net of accumulated | | | |
| depreciation and amortization | 12,173,184 | 11,806,720 | 10,895,169 |
| Unamortized bond costs | 340,873 | 341,358 | 344,269 |
| | | | |
| Total assets | 60,528,423 | 59,949,347 | 56,932,206 |

Balance Sheet January 31, 2007

Liabilities and net assets

| Liabitutes and het assets | | D 1 36 .1 | EVIE 4004 |
|---|---------------|-------------|------------|
| | Current Month | Prior Month | FYE 2006 |
| Current liabilities: | | | |
| Current maturities of long-term debt | - | - | 235,000 |
| Accounts payable | 587,304 | 584,455 | 683,397 |
| Accrued salaries, wages and benefits | 3,181,233 | 3,023,473 | 2,954,330 |
| Accrued interest and sales tax | 261,848 | 164,605 | 168,166 |
| Deferred income | 273,678 | 308,846 | 97,853 |
| Due to third-party payors | 2,591,528 | 2,885,456 | 2,864,110 |
| Due to specific purpose funds | - | - | - |
| Total current liabilities | 6,895,592 | 6,966,835 | 7,002,857 |
| Long-term debt, less current maturities | 22,450,000 | 22,450,000 | 22,450,000 |
| Bond Premium | 412,298 | 413,504 | 431,586 |
| Total long-term debt | 22,862,298 | 22,863,504 | 22,881,586 |
| Net assets: | | | |
| Unrestricted | 30,236,063 | 29,581,412 | 26,572,849 |
| Temporarily restricted | 534,471 | 537,596 | 474,914 |
| Total net assets | 30,770,534 | 30,119,008 | 27,047,763 |
| | | | |
| Total liabilities and net assets | 60,528,423 | 59,949,347 | 56,932,206 |

Statement of Operations

As of January 31, 2007

| | | | MTD | MTD Variance | | | YTD | YTD Variance |
|---|------------|------------|-------------------|--------------------|-----------------------|-----------------------|-------------|-------------------------|
| | MTD Actual | MTD Budget | Variance \$ | % | YTD Actual | YTD Budget | Variance \$ | % |
| Unrestricted revenues, gains and | | | | | | | | |
| other support: | | | | | | | | |
| In-patient service revenue: | | | | | | | | |
| Routine | 560,681 | 557,910 | 2,771 | 0.5 | 3,985,896 | 3,905,370 | 80,526 | 2.1 |
| Ancillary | 1,620,660 | 2,122,312 | (501,652) | (23.6) | 13,064,302 | 14,856,184 | (1,791,882) | (12.1) |
| Total in-patient service revenue | 2,181,341 | 2,680,222 | (498,881) | -18.6% | 17,050,198 | 18,761,554 | (1,711,356) | -9.1% |
| Out-patient service revenue | 3,641,366 | 3,350,214 | 291,152 | 8.7 | 23,260,283 | 23,451,498 | (191,215) | (0.8) |
| Gross patient service revenue | 5,822,707 | 6,030,436 | (207,729) | (3.40) | 40,310,482 | 42,213,052 | (1,902,570) | (4.5) |
| Less deductions from patient service revenue: | | | | | | | | |
| Patient service revenue adjustments | 117,303 | 131,706 | 14,403 | 10.9 | 975 049 | 021.042 | 46.004 | <i>5</i> 1 |
| Contractual adjustments | 1,900,739 | 2,294,385 | 393,646 | 17.2 | 875,048 15,207,771 | 921,942 16,060,695 | 46,894 | 5.1 |
| Total deductions from patient | 1,900,739 | 2,294,363 | 373,040 | 17.2 | 13,207,771 | 10,000,093 | 852,924 | 5.3 |
| service revenue | 2,018,042 | 2,426,091 | 408,049 | 16.8 | 16,082,819 | 16,982,637 | 899,818 | 5.3 |
| | | | | | | | | |
| Net patient service revenue | 3,804,665 | 3,604,345 | 200,320 | 6% | 24,227,663 | 25,230,415 | (1,002,752) | -4% |
| Other revenue | 29,070 | 20,957 | 8,113 | 38.7 | 187,261 | 146,699 | 40,562 | 27.7 |
| Total revenue, gains and other | | | | | | | | |
| support | 3,833,735 | 3,625,302 | 208,433 | 38.8 | 24,414,924 | 25,377,114 | (962,190) | 27.7 |
| •• | | | | | | | (,,,,,,,,, | 27 |
| Expenses: | | | | | | | | |
| Salaries and wages | 1,244,988 | 1,217,919 | (27,069) | (2.2) | 8,134,897 | 8,525,433 | 390,536 | 4.6 |
| Employee benefits | 738,227 | 780,852 | 42,625 | 5.5 | 4,979,153 | 5,465,964 | 486,811 | 8.9 |
| Professional fees | 241,666 | 216,718 | (24,948) | (11.5) | 1,631,549 | 1,517,026 | (114,523) | (7.6) |
| Supplies | 452,978 | 475,251 | 22,273 | 4.7 | 3,043,690 | 3,326,757 | 283,067 | 8.5 |
| Purchased services | 145,687 | 161,810 | 16,123 | 10.0 | 979,506 | 1,132,670 | 153,164 | 13.5 |
| Depreciation | 132,293 | 136,247 | 3,954 | 2.9 | 907,684 | 953,729 | 46,045 | 4.8 |
| Interest | 33,043 | 33,043 | (0) | - | 231,303 | 231,301 | (2) | - |
| Bad debts | 101,755 | 138,823 | 37,068 | 26.7 | 967,933 | 971,761 | 3,828 | 0.4 |
| Other | 192,219 | 154,472 | (37,747) | (24.4) | 1,106,941 | 1,081,304 | (25,637) | (2.4) |
| Total expenses | 3,282,858 | 3,315,135 | 32,277 | 1.0 | 21,982,655 | 23,205,945 | 1,223,290 | 5.3 |
| Operating income (loss) | 550,877 | 310,167 | 240,710 | 37.8 | 2,432,269 | 2,171,169 | 261,100 | 22.4 |
| Other income: | | | | | | | | |
| District tax receipts | 35,168 | 102,713 | (67.545) | (65.9) | 246 176 | 710.001 | (452.015) | (67.0) |
| Interest | 75,141 | 70,588 | (67,545) 4,553 | (65.8) 6.5 | 246,176 | 718,991 | (472,815) | (65.8) |
| Other | 3,378 | 15,785 | | | 535,588 | 494,116 | 41,472 | 8.4 |
| Grants and Other Non-Restricted | 3,376 | 15,765 | (12,407) | (78.6) | 28,096 | 110,495 | (82,399) | (74.6) |
| Contributions | - | 121 | (121) | (100.0) | 02.520 | 0.47 | 01.601 | 10.004.0 |
| Partnership Investment Income | - | - | | N/A | 92,528 | 847 | 91,681 | 10,824.2 |
| Total other income, net | 113,687 | 189,207 | (75,520) | $\frac{N/A}{(40)}$ | 902,388 | 1 224 440 | (422.0(1) | N/A (21.0) |
| - | 113,007 | 107,207 | (73,320) | (40) | 902,366 | 1,324,449 | (422,061) | (31.9) |
| Non-Operating Expense | | | | | | | | |
| Medical Office Expense | 7,580 | 13,858 | 6,278 | 45.3 | 70,754 | 97,006 | 26,252 | 27.1 |
| Urology Office | 6,230 | 5,191 | (1,039) | (20.0) | 62,641 | 36,337 | (26,304) | (72.4) |
| Total Non-Operating Expense | 13,810 | 19,049 | 5,239 | 27.5 | 133,395 | 133,343 | (52) | (72. 4) - |
| Evenes (deficiency) of wave- | | | | | | | • • | |
| Excess (deficiency) of revenues over expenses | 650,754 | 480,325 | 170,429 | 35.5 | 3,201,261 | 3,362,275 | (161,014) | (4.0) |
| = | 350,754 | .00,525 | 1,0,72) | | 3,201,201 | 3,304,413 | (101,014) | (4.8) |

NORTHERN INVO HOSPITAL Statement of Operations-Statistics As of January 31, 2007

| | | | Month | Variance | | | Year | Year | ar |
|---|--------------|--------------|--------------|------------|---------------|---------------|----------------|-----------------|-------|
| | Month Actual | Month Budget | Variance | Percentage | YTD Actual | YTD Budget | Variance | Percentage | ıtage |
| Operating statistics: | | | | | | | | | |
| Beds | 25.00 | 32.00 | N/A | N/A | 25.00 | 32.00 | N/A | N/A | |
| Patient days | 299.00 | 271.00 | 28.00 | | 2,146.00 | 1,897.00 | 249.00 | | 1.13 |
| Maximum days per bed capacity | 775.00 | 00.096 | N/A | N/A | 5,375.00 | 6,720.00 | N/A | N/A | |
| Percentage of occupancy | 38.58 | 28.23 | 10.35 | 1.37 | 39.93 | 28.23 | 11.70 | | 1.41 |
| Average daily census | 9.65 | 9.03 | 0.61 | | 86.6 | 9.03 | 0.95 | S | 1.10 |
| Average length of stay | 3.29 | 3.08 | 0.21 | | 3.14 | 3.08 | 0.0 | 9 | 1.02 |
| Discharges | 91.00 | 88.00 | 3.00 | | 684.00 | 616.00 | 08.00 | 0 | 1.11 |
| Admissions | 94.00 | 89.00 | 5.00 | | 00.689 | 623.00 | 00.99 | 0 | 1.11 |
| Gross profit-revenue depts. | 3,718,234.52 | 3,937,409.00 | (219,174.48) | 0.94 | 26,358,000.66 | 27,561,863.00 | (1,203,862.34) | | 96.0 |
| Percent to gross patient service revenue: | | | | | | | | | |
| Deductions from patient service revenue and bad | | | | | | | | | |
| debts | 36.41 | 42.63 | (6.22 | 0.85 | 42.35 | 42.63 | (0.28 | ② | 0.99 |
| Salaries and employee benefits | 34.02 | 33.14 | 0.88 | | 32.49 | 33.14 | ;9·0) |) 2) | 0.98 |
| Occupancy expenses | 3.13 | 3.08 | 0.05 | | 3.12 | 3.08 | 0.0 | ` 11 | 1.01 |
| General service departments | 6.07 | 5.17 | 06.0 | | 5.44 | 5.17 | 0.2 | 7 | 1.05 |
| Fiscal services department | 4.45 | 4.54 | (0.09) | 0.98 | 4.24 | 4.54 | (0.30 | () | 0.93 |
| Administrative departments | 4.82 | 5.16 | (0.34) | | 4.70 | 5.16 | 0.46 | · (9 | 0.91 |
| Operating income (loss) | 9.22 | 4.83 | 4.39 | | 5.93 | 4.83 | 1.10 | ` (| 1.23 |
| Excess (deficiency) of revenues over expenses | 11.18 | 7.97 | 3.21 | 1.40 | 7.94 | 7.97 | (0.03) | 3) | 1.00 |
| Payroll statistics: | | | | | | | | | |
| Average hourly rate (salaries and benefits) | 39.92 | 40.34 | (0.42) | 0.99 | 37.51 | 40.34 | (2.83) | 3 | 0.93 |
| Worked hours | 44,111.22 | 42,120.00 | 1,991.22 | 1.05 | 304,391.35 | 292,836.00 | 11,555.35 | . 10 | 1.04 |
| Paid hours | 49,620.03 | 49,534.00 | 86.03 | | 349,174.38 | 346,738.00 | 2,436.38 | ~ | 1.01 |
| Full time equivalents (worked) | 250.63 | 243.47 | 7.16 | 1.03 | 248.69 | 241.81 | 6.83 | 7 | 1.03 |
| Full time equivalents (paid) | 281.93 | 286.32 | (4.39) | Ū | 285.27 | 286.32 | (1.05) | 5) | 1.00 |

Critical Access Hospital status equal 25 beds; note changes to Occupancy percentages due to change in maximum beds.

Statements of Changes in Net Assets

As of January 31, 2007

| | Month-to-date | Year-to-date |
|--|---------------|---------------|
| Unrestricted net assets: | | |
| Excess (deficiency) of revenues over expenses | 650,753.72 | 3,201,261.45 |
| Net Assets due/to transferred from unrestricted | - | (82,714.25) |
| Net assets released from restrictions | | |
| used for operations | 3,125.00 | 456,745.00 |
| Net assets released from restrictions | | |
| used for payment of long-term debt | - | - |
| Contributions and interest income | 772.30 | 87,921.47 |
| Increase in unrestricted net assets | 654,651.02 | 3,663,213.67 |
| Temporarily restricted net assets: | | |
| District tax allocation | - | 515,515.55 |
| Net assets released from restrictions | (3,125.00) | (456,745.00) |
| Restricted contributions | - | 254.91 |
| Interest income | | 531.62 |
| Increase (decrease) in temporarily restricted net assets | (3,125.00) | 59,557.08 |
| Increase (decrease) in net assets | 651,526.02 | 3,722,770.75 |
| Net assets, beginning of period | 30,119,007.72 | 27,047,762.99 |
| Net assets, end of period | 30,770,533.74 | 30,770,533.74 |

Northern Inyo Hospital Investments as of 1/31/2007

| | Purchase Dt | Maturity Dt | Institution | Rate | Principal |
|----|-------------|-------------|------------------------------|-------------|---------------|
| 1 | 1/12/2007 | 2/1/2007 | Local Agency Investment Fund | 5.16% | 4,381,980.39 |
| 2 | 1/12/2007 | 2/1/2007 | Local Agency Investment Fund | 5.16% | 285,750.12 |
| 3 | 12/19/2003 | 3/19/2007 | Camden National Bank ME | 3.00% | 97,000.00 |
| 4 | 3/11/2004 | 3/19/2007 | Commercial Savings Bank | 2.75% | 98,000.00 |
| 5 | 3/19/2004 | 3/19/2007 | Summit State Bank | 3.00% | 99,000.00 |
| 6 | 3/28/2005 | 3/23/2007 | Discover Bank | 4.00% | 100,000.00 |
| 7 | 1/26/2007 | 4/26/2007 | United States Treasury Bills | 4.94% | 749,865.44 |
| 8 | 7/27/2005 | 4/27/2007 | Federal Home Loan Bank-MBS | 4.00% | 250,000.00 |
| 9 | 5/7/2004 | 5/7/2007 | Five Star Bank Natomas | 3.31% | 99,000.00 |
| 10 | 5/11/2004 | 5/11/2007 | Bear Stearns Security | 3.25% | 1,000,000.00 |
| 11 | 6/22/2005 | 6/22/2007 | Federal Home Loan Bank-FNC | 4.00% | 1,000,000.00 |
| 12 | 7/8/2005 | 6/29/2007 | FANNIE MAE FNMA-MBS | 4.00% | 500,000.00 |
| 13 | 7/5/2005 | 7/5/2007 | Federal Home Loan Bank-MBS | 4.00% | 500,000.00 |
| 14 | 3/14/2006 | 9/14/2007 | Federal Home Loan Bank-FNC | 5.13% | 600,000.00 |
| 15 | 11/15/2006 | 11/15/2007 | Federal Home Loan Bank-FNC | 5.35% | 500,000.00 |
| 16 | 11/28/2005 | 11/28/2007 | Federal Home Loan Bank-MBS | 5.00% | 500,000.00 |
| 17 | 1/5/2007 | 12/1/2007 | Cantella & Co., Inc | 4.50% | 81,676.09 |
| 18 | 12/27/2005 | 12/27/2007 | Federal Home Loan Bank-FNC | 5.00% | 500,000.00 |
| 19 | 1/24/2003 | 1/24/2008 | Capital One Bank | 4.31% | 100,000.00 |
| 20 | 1/24/2003 | 1/24/2008 | Capital One, F.S.B. | 4.30% | 100,000.00 |
| 21 | 1/24/2003 | 1/24/2008 | Key Bank USA | 3.50% | 100,000.00 |
| 22 | 3/18/2005 | 3/18/2008 | First Federal Bank | 4.00% | 100,000.00 |
| 23 | 12/14/2004 | 5/27/2008 | Cantella & Co., Inc | 3.50% | 225,000.00 |
| 24 | 3/11/2005 | 6/11/2008 | Community Bank | 4.00% | 98,000.00 |
| 25 | 3/11/2005 | 6/11/2008 | Equity Bank | 4.00% | 100,000.00 |
| 26 | 1/30/2006 | 7/28/2008 | Federal Home Loan Bank-FNC | 5.00% | 500,000.00 |
| 27 | 4/21/2005 | 10/7/2008 | Federal Home Loan Bank-MBS | 4.00% | 1,335,000.00 |
| 28 | 10/15/2003 | 10/15/2008 | R-G Crown Bank | 4.00% | 97,000.00 |
| 29 | 10/31/2005 | 10/27/2008 | Federal Home Loan Bank-MBS | 5.00% | 500,000.00 |
| 30 | 5/26/2005 | 11/26/2008 | Federal Home Loan Bank-FNC | 4.50% | 1,000,000.00 |
| 31 | 12/15/2003 | 12/15/2008 | Bear, Stearns Securities | 3.00% | 300,000.00 |
| 32 | 1/4/2005 | 1/5/2009 | Mututal Bank | 4.36% | 99,000.00 |
| 33 | 1/7/2004 | 1/7/2009 | Bear Stearns Security | 4.08% | 100,000.00 |
| 34 | 1/5/2007 | 11/1/2009 | Cantella & Co., Inc | 4.50% | 123,845.50 |
| 35 | 12/30/2004 | 12/30/2009 | Capital City Bank and Trust | 4.75% | 99,000.00 |
| 36 | 4/22/2005 | 4/22/2010 | Bank of Waukegan | 4.75% | 99,000.00 |
| 37 | 2/24/2006 | 2/24/2011 | Federal Home Loan Bank-MBS | 6.00% | 1,000,000.00 |
| | | | Total | \$ 1 | 17,418,117.54 |

2/23/2007 2:42:17 PM Page 1 of 1

Statements of Cash Flows

As of January 31, 2007

| | Month-to-date | Year-to-date |
|--|---------------|----------------|
| Cash flows from operating activities: | | |
| Increase (decrease) in net assets | 651,526.02 | 3,722,770.75 |
| Adjustments to reconcile excess of revenues | • • | - |
| over expenses to net cash provided by | | |
| operating activities: | | |
| Depreciation | 132,293.39 | 907,684.33 |
| Provision for bad debts | 101,755.09 | 967,932.79 |
| Loss (gain) on disposal of equipment | · • | 100.00 |
| (Increase) decrease in: | | |
| Patient and other receivables | 326,190.21 | (2,239,133.56) |
| Other current assets | (57,801.56) | (226,845.54) |
| Plant Expansion and Replacement Cash | 470,529.02 | 167,957.15 |
| Increase (decrease) in: | • | , |
| Accounts payable and accrued expenses | 222,684.37 | 400,316.23 |
| Third-party payors | (293,928.03) | (272,581.49) |
| Net cash provided (used) by operating activities | 1,553,248.51 | 3,428,200.66 |
| Cash flows from investing activities: Purchase of property and equipment | (498,756.86) | (2,185,698.78) |
| Purchase of investments | (33,487.14) | (2,485,268.21) |
| Proceeds from disposal of equipment | - | (100.00) |
| Net cash provided (used) in investing activities | (532,244.00) | (4,671,066.99) |
| | (002,211.00) | (1,071,000.22) |
| Cash flows from financing activities: | | |
| Long-term debt | (1,205.55) | (254,288.10) |
| Issuance of revenue bonds | (42,014.66) | 887,860.07 |
| Unamortized bond costs | 485.24 | 3,396.68 |
| Increase (decrease) in donor-restricted funds, net | 2,352.70 | (147,478.55) |
| Net cash provided by (used in) financing activities | (40,382.27) | 489,490.10 |
| | | |
| Increase (decrease) in cash and cash equivalents | 980,622.24 | (753,376.23) |
| Cash and cash equivalents, beginning of period | 1,414,846.77 | 3,148,845.24 |
| Cash and cash equivalents, end of period | 2,395,469.01 | 2,395,469.01 |

Summary of Cash and Investment Balances Northern Inyo Hospital Calendar Year 2006

Operations Checking Account

Time Deposit Month-End Balances

| Month | Balance at Beginning of Month | of Deposits | Disbursements | Balance at End of Month | Premium Interest Checking | Investment Operations Fund | Bond and Interest Fund (2) | Equipment Donations Fund | Childrens Fund | Childrens Scholarship Fund Fund | Tobacco Settlement Fund | Total Revenue Bond Fund (1) | Project Revenue Bond Fund (1) | General Obligation Bond Fund |
|------------------------|-------------------------------------|---------------------|---------------|-------------------------------|---------------------------------|----------------------------------|-------------------------------------|--------------------------------|-------------------|------------------------------------|-------------------------------|---|---|---------------------------------------|
| January | 936,738 | 3,349,146 | 3,230,137 | 1,055,747 | 519 | 17,418,118 | 525,863 | 25,122 | 2,798 | 5,734 | 715,405 | 744,735 | 16,654 | 15,331,544 |
| Prior Year February | 712,630 | 712,630 2,872,585 | 2,729,386 | 855,830 | 1,522,540 | 14,060,252 | 405,366 | 19,073 | 2,789 | 5,462 | 620,110 | 2,110,126 | 1,354,822 | 15,274,852 |
| March | 855,830 | 855,830 3,154,458 | 3,317,840 | 692,448 | 1,528,083 | 14,462,252 | 405,677 | 19,086 | 2,791 | 5,465 | 620,684 | 1,893,590 | 1,092,699 | 15,330,565 |
| April | 692,448 | 692,448 4,468,398 | 3,568,419 | 1,592,427 | 1,533,222 | 14,281,849 | 201,464 | 19,086 | 2,791 | 5,465 | 626,433 | 1,939,392 | 1,092,702 | 15,382,132 |
| Мау | 1,592,427 | 1,592,427 2,852,264 | 3,493,876 | 950,815 | 1,539,308 | 14,932,849 | 466,295 | 19,086 | 2,791 | 5,465 | 627,096 | 1,779,338 | 867,196 | 15,443,286 |
| June | 950,815 | 950,815 3,272,613 | 3,109,328 | 1,114,100 | 1,544,902 | 14,932,849 | 466,576 | 24,896 | 2,793 | 5,469 | 627,709 | 1,632,595 | 867,200 | 15,499,501 |
| July | 1,114,100 | 1,114,100 2,592,650 | 2,845,491 | 861,259 | 1,550,786 | 15,713,474 | 434,758 | 24,896 | 2,793 | 5,724 | 628,384 | 1,121,978 | 310,860 | 15,558,623 |
| August | 861,259 | 861,259 3,563,476 | 3,206,915 | 1,217,820 | 1,556,826 | 15,588,531 | 466,576 | 24,896 | 2,793 | 5,724 | 629,066 | 1,167,917 | 310,864 | 15,619,307 |
| September | September 1,217,820 2,891,026 | 2,891,026 | 2,829,293 | 1,279,553 | 1,562,539 | 16,338,426 | 435,194 | 24,970 | 2,796 | 5,729 | 629,705 | 1,214,051 | 310,866 | 15,676,672 |
| October | 1,279,553 | 3,513,782 | 3,902,742 | 890,593 | 1,568,930 | 17,134,630 | 16,934 | 24,970 | 2,796 | 5,729 | 713,160 | 965,952 | 16,501 | 15,740,837 |
| November | 890,593 | 890,593 4,105,103 | 4,512,789 | 482,906 | 74,468 | 17,384,630 | 16,934 | 25,100 | 2,796 | 5,729 | 713,912 | 1,032,481 | 16,530 | 15,802,765 |
| December | 482,906 | 482,906 3,745,997 | 3,292,165 | 936,738 | 545 | 17,384,630 | 528,988 | 25,122 | 2,798 | 5,734 | 714,632 | 702,720 | 16,591 | 15,802,073 |

⁽¹⁾ The difference between the Total and Project Revenue Bond Funds represents amounts held by the trustee to make payments on the District's behalf and about \$575,000 to cover the Bond Reserve Account Requirement with respect to the Series 1998 Bonds. The Project amount represents the balance available to spend on the building project; however, the district accumulates invoices and only requests reimbursement quarterly. (2) The Bond and Interest Fund now contains the Debt Service amount from the County for both the original Bond and the 2005 Bond. Notes:

Financial Indicators

| | | | | | | 1 | - 1 | | | | | | |
|--------------------------------|-------------|--------|---------------|--------|--------|--------|--------|--------|--------|--------|--------|----------------|--------|
| | Target | Jan-07 | Jan-07 Dec-06 | Nov-06 | Oct-06 | | | 90-Inf | 90-unf | May-06 | | Ma r-06 | Feb-06 |
| Current Ratio | >1.5-2.0 | 5.54 | 5.48 | 5.43 | 4.77 | 4.65 | 4.77 | 4.71 | 5.03 | 4.99 | | 4.76 | 4.77 |
| Quick Ratio | >1.33-1.5 | 5.11 | 90.3 | 5.01 | 4.44 | | | 4.36 | 4.66 | 4.70 | 4.75 | 4.44 | 4.37 |
| | | | | | | - | | | | | | | |
| Days Cash on Hand | >75 | 327.96 | 349.52 | 339.70 | 363.56 | 324.75 | 330.63 | 305.76 | 390.80 | 336.95 | 330.17 | 284.11 | 326.36 |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| Debt Service Coverage >1 5-2 0 | 2 > 1 5_2 0 | | | | | | | | | | | | |

124 / 124 / DISCH (W/NB) 115 / 115 / 92 350 410 / 350 15 / 06 / 07 320 / 410 / PT DAYS (W/NB) 320 / 299 275 / 370 / 299 20 PT DAYS (W/O NB) / 06 / 275 / 370 / S Ξ £ 07 ADMITS (W/NB) 05 / 06 / 126 / 109 / 126 / 109 / 3331 3331 6 OP REFERRALS 3048 / 3135 / / 90 / 3135 / 3048 / 8 510 510 VISITS / 06 / 263 / 563 / 540 / 540 / 95 07 47 47 ADMITS 05 / 06 / / 09 / 09 49 / 49 / 17 17 / 19 / 17 07 BIRTHS 19 / 17 / / 50 £ 111 100 / 112 / TOTAL 06 / 112 / 100 / 92 SURGERIES OP 06 / 07 73 2 72 / 72 / 1 29 05 / 65 / 05 / 06 / 07 38 64 35 / MONTHS 2007 SEPTEMBER NOVEMBER FEBRUARY OCTOBER JANUARY AUGUST MARCH APRIL JUNE JULY MAY

124 /

115 /

350

410 /

320 /

299

370 /

275 /

111

126 /

540 / 563 / 510 3,048 / 3,135 / 3,331 109 /

60 / 47

100 / 112 /

73 12.1

/ 99

NORTHERN INYO HOSPITAL STATISTICS

| MONTHLY AVERAGES | YEAR | DECEMBER | NOVEMBER | OCTOBER | SEPTEMBER | AUGUST | JULY | JUNE | MAY | APRIL | MARCH | FEBRUARY | JANUARY | MONTHS 2007 |
|--|---------------------------------|----------|----------|---------|-----------|--------|------|----------|-----|-------|-------|----------|--|--|
| 340 / | 340 / | | | | | | | | | | | | 340 | 9 |
| / 312 | / 312 | | | | | | | | | | | | / 312 | RADIOLOGY 5 / 06 / 0 |
| 340 / 312 / 308 | 340 / 312 / 308 | - | - | _ | - | - | 1 | | - | - | - | - | 340 / 312 / 308 202 / 229 / 198 | OGY 07 |
| | | | - | | - | | | † | | | + | | 202 | |
| / 22 | / 22 | _ | - | - | - | - | | _ | - | - | - | - | / 22 | . 5 |
| 202 / 229 / 198 | 202 / 229 / 198 | - | - | - | - | - | - | - | - | - | - | - | 9 / 1 | MAMMOGRAPHY 05 / 06 / 07 |
| 98 47 / | 98 47 / | | \vdash | | + | | | \vdash | + | + | | + | 1 | <u> </u> |
| / 29 / | / 29 | - | | | | | - | - | | | - | | / 29 | NUCLEAR MEDICINE 05 / 06 / 07 |
| / 36 | 29 / 36 | _ | | _ | _ | - | _ | 1 | 1 | | | | / 36 | NE AR |
| | 102 / | | | | | | | | | | | | 102 | 8 F |
| 102 / 107 / | 107 | | | | | | | | | | | | 107 | ULTRASOUND |
| / 166 | 102 / 107 / 166 | | , | 1 | | , | | _ | | | _ | _ | 47 / 29 / 36 102 / 107 / 166 | / UND |
| | | | | | | | | | | | | | 1 | 8 , |
| 151 / 123 / 112 | 151 / 123 / 112 | | | _ | | , | | | _ | | 1 | | 151 / 123 / 112 | CT SCANNING / 06 / |
| / 112 | / 112 | _ | | ' | | 1 | | _ | ' | 1 | | | / 112 | / 07 |
| 86 / | 86 / | | | | | | | 1 | | | | | 86 / | S |
| / 85 / | / 85 / | | | _ | | 1 | | 1 | , | | 1 | | / 85 / | ^ MR |
| / 86 | / 86 | - | | 1 | | 1 | | - | 1 | | 1 | | 5 / 86 | / 07 |
| | | | T | | T | | | | | 1 | | T | T | 95 |
| 1968 / 1 | 1968 / 1686 / | - | - | - | - | - | - | | ' | - | - | - | 1968 / 1686 / 1621 | |
| 1686 / | 686 / | _ | | - | _ | _ | | , | - | - | | - | 686 / | LABORATORY |
| 1621 | 1621 | | | | | | L | L | | _ | | | 1621 | 07 |
| 127 / | 127 / | _ | _ | _ | _ | | | _ | | _ | | _ | 127 / | 05 / |
| 103 / | 103 / | | | | | | | | | | | | 103 | EEG |
| 139 | 139 | Ĺ | | | | | | | | | Ĺ | | 139 | / 07 |
| 313 / | 127 / 103 / 139 313 / 302 / 335 | | | | | , | , | | | , | | | 313 / | 05 / |
| 302 | 302 | | | | | | | | | | | | 302 | PHYSICAL THERAPY / 06 / 07 |
| / 335 | / 335 | | | | _ | 1 | 1 | | 1 | 1 | 1 | 1 | / 335 | ~ 卪 9 |
| 16 / | | _ | | | | _ | | | | _ | | | 16 / | |
| 12 / | 12 / | | | _ | _ | _ | | | _ | _ | 1 | | 12 / | RESPIRATORY THERAPY 05 / 06 / 07 |
| <u>.</u> | 19 | | | | | | | | | | | _ | 19 | |
| 1014 / | 1014 / | | | | | | _ | | 1 | 1 | | | 1014 / | 05 RS |
| 127 / 103 / 139 313 / 302 / 335 16 / 12 / 19 1014 / 1029 / | 16 / 12 / 19 1014 / 1029 / | | | | | | | | | | | | 127 / 103 / 139 313 / 302 / 335 16 / 12 / 19 1014 / 1029 / | RURAL HEALTH CLINIC / 06 / |
| | | - | - | - | - | - | - | - | | - | - | - | 1 | ALTH C / 07 |
| | 941 4: | | | | <u> </u> | - | - | - | - | - | | - | 941 4366 / 4017 / 3961 | - |
| 366 / | 4366 / 4017 / | _ | 1 | - | - | - | - | - | - | - | - | - | 366 / | 05 / T |
| 4017 | 4017 | | | | | | | | | | | | 4017 | TOTALS |
| / 396 | / 3961 | _ | 1 | | _ | 1 | 1 | _ | | _ | 1 | 1 | / 396 | , 07 |
| ا ت | = | L | L | L | <u></u> | 1 | | | | 1 | 1 | | 12 | L |

MONTH APPROVED

| BY BOARD | DESCRIPTION OF APPROVED CAPITAL EXPENDITURES | AMOUNT |
|------------|---|-------------------|
| FY 1995-96 | Hospital Information System | \$1,300,000 |
| | AMOUNT APPROVED BY THE BOARD IN PRIOR FISCAL YEARS TO BE EXPENDED IN THE CURRENT FISCAL YEAR | 1,300,000 |
| FY 2006-07 | Philips Biphasic Defibrillators (eight) | 101,388 * |
| | Crash Carts | 15,735 * |
| | Urology Office Equipment & Charts (Purchased from Dr. Evantov) (Half of \$35,000 buy-up amount) Platelet Incubator/Agitator Purchase (non-budget) | 18,856 * 2,600 |
| | Computer Backup/Disaster Recovery Upgrade | 77,124 * |
| | Virtual Servers | 40,677 * |
| | QuadraMed Tempus One Scheduling System (Includes Surgery Module) | 233,750 |
| | Honda CRV | 23,292 * |
| | GE Digital Mammography | 363,546 |
| | BECKMAN COULTER Blood Analyzer LH500 (Price ??) | 50,000 |
| | GE Centricity RHC Electronic Health Record Software | 75,950 |
| | Terason t3000 Ultrasound System | 43,396 * |
| | AMOUNT APPROVED BY THE BOARD IN THE CURRENT FISCAL YEAR TO BE EXPENDED IN THE CURRENT FISCAL YEAR | 1,046,314 |
| | Amount Approved by the Board in Prior Fiscal Years to be Expended in the Current Fiscal Year | 1,300,000 |
| | Amount Approved by the Board in the Current Fiscal Year to be Expended in the Current Fiscal Year | 1,046,314 |
| | | |

| MONTH |
|----------|
| APPROVED |

| BY BOARD DESCRIPTION OF APPROVED CAPITAL EXPENDITURES Year-to-Date Board-Approved Amount to be Expended | AMOUNT 2,025,846 |
|--|-------------------------------------|
| Year-to-Date Administrator-Approved Amount Actually Expended in Current Fiscal Year | 421,733 * 320,468 * |
| TOTAL FUNDS APPROVED TO BE EXPENDED | 2,768,046 |
| Total-to-Date Spent on Incomplete Board Approved Expenditures (Hospital Information System and Building Project) | 1,199,399 |
| Reconciling Totals: | |
| Actually Capitalized in the Current Fiscal Year Total-to-Date Plus: Lease Payments from a Previous Period Less: Lease Payments Due in the Future Less: Funds Expended in a Previous Period Plus: Other Approved Expenditures | 742,201 0 0 0 2,025,846 |
| ACTUAL FUNDS APPROVED IN THE CURRENT FISCAL YEAR TOTAL-TO-DATE | 2,768,046 |
| Donations by Auxiliary Donations by Hospice of the Owens Valley Donations by Others | 0 0 0 |
| | 0 |

^{*}Completed Purchase

(Note: The budgeted amount for capital expenditures for the fiscal year ending June 30, 2006, is \$3,600,000 coming from existing hospital funds.)

^{**}Completed in prior fiscal year

AMOUNT

BY BOARD DESCRIPTION OF APPROVED CAPITAL EXPENDITURES

| MONTH |
|-----------------|
| APPROVED |

| Board Appr | oved Construction and Remodel amounts to be Reimburse from Revenue | Bonds: |
|------------|---|--------------|
| FY 1996-97 | Central Plant and Emergency Power Generator | 3,000,884 ** |
| FY 1997-98 | Administration/Office Building (Includes Furniture and Landscaping) | 1,617,772 ** |
| FY 2000-01 | New Water Line Construction | 89,962 ** |
| FY 2001-02 | Siemens ICU Patient Monitoring Equipment | 170,245 ** |
| | Central Plant and Emergency Power Generator OSHPD Fee | 18464.5 ** |
| FY 2003-04 | Emergency Room Remodel (Included in New Building & Remodel) | 0 |
| FY 2004-05 | Emergency Room Remodel (add to \$500,000) (In New Building & Remodel) | 0 |
| FY 2005-06 | Hospital Building and Remodel | 39,500,000 |
| FY 2005-06 | Construction Cost Overrun Approval | 15,250,000 |
| | Total-To-Date Board Approved Construction Amounts to be reimbursed from Revenue Bonds & General Obligation Bond | 59,647,328 |

Total-To-Date Spent on Construction In Progress from Rev Bonds for

Incomplete Projects (Includes Architect Fees for Future Phases)

*Completed Purchase

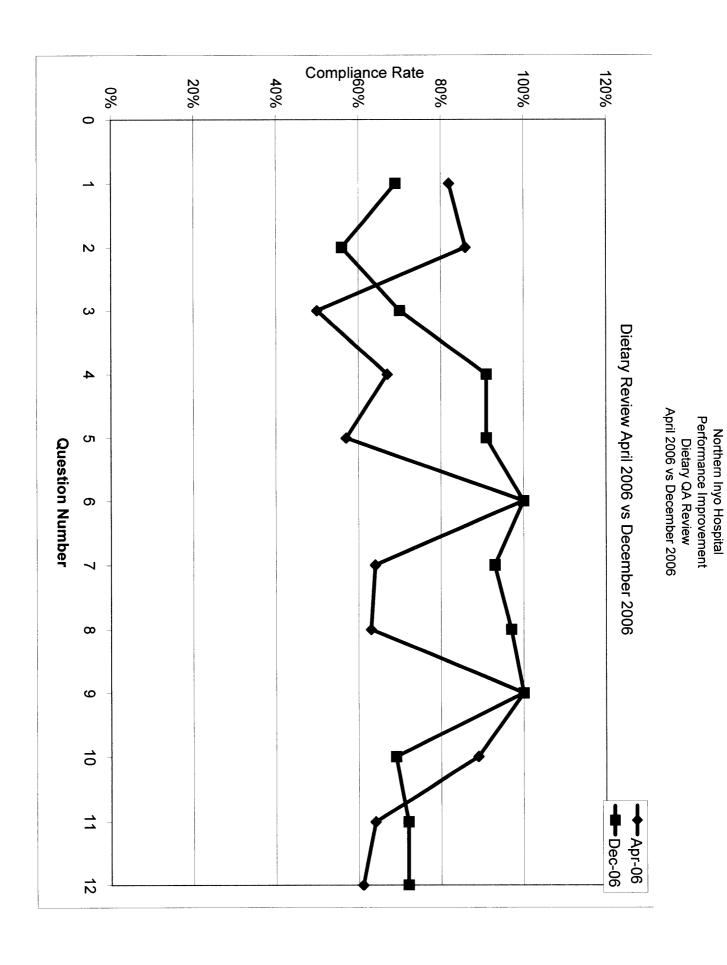
| Administrator-Approved Item(s) Month Ending December 31, 2006 | Department | Amount | Month Total 66,235 | Grand Total 416,354 |
|---|------------|--------|--------------------------|---------------------------|
| STRYKER EYE GURNEY | SURGERY | 5,379 | | |
| Month Ending January 31, 2007 | | | 5,379 | 421,733 |

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Northern Inyo Hospital
Performance Improvement
Dietary QA Review
April 2006 vs December 2006

Comparison of Reviews April 2006 of 28 charts and December 2006 with 29 charts

| | Apr-06 | Dec-06 |
|--|--------|--------|
| Nutrition Screen on Admission Nursing Assessment Form Completed? | 82% | 69% |
| Is Nutrition Screen a Total of 3? (Scores of 3 or more require review of chart) | 86% | 56% |
| a) Is 'Person Contacted' and 'Date/Time' area completed? | 50% | 70% |
| b) Is the Nutritional Assessment (on the back of the patient's Nutritional Screening Questionnaire) completed?** | 67% | 91% |
| 5 c) Was the Nutritional Assessment completed within 24 | | |
| hours of admit?**^ | 57% | 91% |
| Obstetrical Care Plan (If applicable): (Antepartum / Postpartum Flowsheet) Diet completed? | 100% | 100% |
| 7. Nursing Graphic And I & O Record: Diet Type / % Eaten completed? | 64% | 93% |
| 8 Profile Dietary Card Accurate (Matches Nutritional Questionnaire?) | 63% | 97% |
| 9 Profile Dietary Card Completed Within 24 Hours of Admit? | 100% | 100% |
| 10 Allergies Noted? | 89% | 69% |
| 11 Nutritional Screening Questionnaire Accurate (Completed by Patient?) ^^ | 64% | 72% |
| 12 Nutritional Screening Questionnaire Completed Within 24 Hours of Admission Date? | 61% | 72% |
| | | |



Northern Inyo Hospital Performance Improvement Dietary QA Review 1st Quarter 2006 (with 5 Pediatric charts from Oct/Nov/Dec 2005)

29 charts reviewed (January 2006 (5 of the 6 pediatric charts reviewed were from Oct/Nov/Dec 2005))

| Ņ | Solution are a complete the control of the control | CCCIO | 1000 FO | | |
|-----------|---|-------|---------|-----|------------|
| | | Yes | No | N/A | Compliance |
| \exists | Nutrition Screen on Admission Nursing Assessment Form Completed? | 26 | 3 | 0 | 90% |
| 2 | 2. Is Nutrition Screen a Total of 3? (Scores of 3 or more require review of chart) | 4 | 22 | ω | 15% |
| | I) Is 'Person Contacted' and 'Date/Time' area completed? | 2 | 2 | 25 | 50% |
| П | II) Is the Nutritional Assessment (on the back of the patient's Nutritional | | | | |
| S | Screening Questionnaire) completed? | 0 | 4 | 25 | 0% |
| | III) Was the Nutritional Assessment completed within 24 hours of admit? | 0 | 4 | 25 | 0% |
| ယ | 3. Obstetrical Care Plan (If applicable): (Antepartum / Postpartum Flowsheet) Diet | | | | |
| <u>0</u> | completed? | 6 | 0 | 23 | 100% |
| 4 | 4. Nursing Graphic And I & O Record: Diet Type / % Eaten completed? | 25 | 4 | 0 | 86% |
| ن | Profile Dietary Card Accurate (Matches Nutritional Questionnaire?)** | 15 | _ | 13 | 94% |
| ၇ | Profile Dietary Card Completed Within 24 Hours of Admit? ** | 28 | 0 | _ | 100% |
| 7 | 7. Allergies Noted? ** (also see note below ^^) | 18 | 0 | 12 | 60% |
| ω | 8. Nutritional Screening Questionnaire Accurate (Completed by Patient?) **^ | 16 | 4 | 9 | 80% |
| 9 | 9. Nutritional Screening Questionnaire Completed Within 24 Hours of Admission | | I | ; | |
| Б | Date? **^ | 10 | 7 | 12 | 59% |
| | | | | | |

^{** (}Under column N/A: No Nutritional Questionnaire in chart)

^^ The Admission Nursing Assessment form: 5 charts were blank for 'Allergies' - 'Food'

of these 3 had a Nutritional Questionnaire marked 'No' for allergies and 2 did not have a Nutritional Questionnaire; No food allergies noted on Dietary card

3 charts had 'yes' marked for 'Allergies - Food'

of these 2 did not have a Nutritional Questionnaire and 1 had a Nutritional Questionnaire marked 'No' for food allergies; No food allergies noted on Dietary card

^{**^ (}Under column N/A: No Nutritional Questionnaire in chart)

Northern Inyo Hospital Dietary QA Review April 2006

28 charts reviewed (April 2006)

| | Yes | No | N/A | Incomplete | Compliance |
|--|-----|----|-----|------------|------------|
| Nutrition Screen on Admission Nursing Assessment Form Completed? | 23 | 5 | 0 | 0 | 82% |
| 2. Is Nutrition Screen a Total of 3? (Scores of 3 or more require review of chart) | 6 | 17 | 5 | 1 | 86% |
| a) Is 'Person Contacted' and 'Date/Time' area completed? | 2 | 2 | 21 | 3 | 50% |
| b) Is the Nutritional Assessment (on the back of the patient's Nutritional | | | | | |
| Screening Questionnaire) completed?** | 4 | 2 | 21 | 1 | 67% |
| | ` | ာ | 3 | . | £ 70/ |
| c) yyas ilie iluliiloilai Assessilleili coilipietea willilli 24 ilouis oi adillit. | 1 | C | 20 | _ | 37.70 |
| 3. Obstetrical Care Plan (If applicable): (Antepartum / Postpartum Flowsheet) Diet | | | | | |
| completed? | 13 | 0 | 15 | 0 | 100% |
| 4. Nursing Graphic And I & O Record: Diet Type / % Eaten completed? | 14 | 8 | 0 | 6 | 64% |
| 5. Profile Dietary Card Accurate (Matches Nutritional Questionnaire?) | 17 | 10 | 0 | 1 | 63% |
| 6. Profile Dietary Card Completed Within 24 Hours of Admit? | 28 | 0 | 0 | 0 | 100% |
| 7. Allergies Noted? | 24 | 3 | 0 | 1 | 89% |
| 8. Nutritional Screening Questionnaire Accurate (Completed by Patient?) ^^ | 18 | 10 | 0 | 0 | 64% |
| 9. Nutritional Screening Questionnaire Completed Within 24 Hours of Admission | | | | | |
| Date? | 17 | 11 | 0 | 0 | 61% |
| | | | | | |

^{**#2}ii: Nutritional Assessment: Under 'No' two forms missing

Note: One chart had Food Allergy marked 'yes' for pork - type of reaction: GI upset; Nutritional Screening Questionnaire had Food Allergies marked 'No' with pork listed under 'food disliked'; Dietary Profile Card listed 'pork products' under 'Food Dislikes' and marked 'Allergies' as 'no'.

^{**^#2}iii: Nutritional Assessment: Under 'No' two forms missing; one form not done

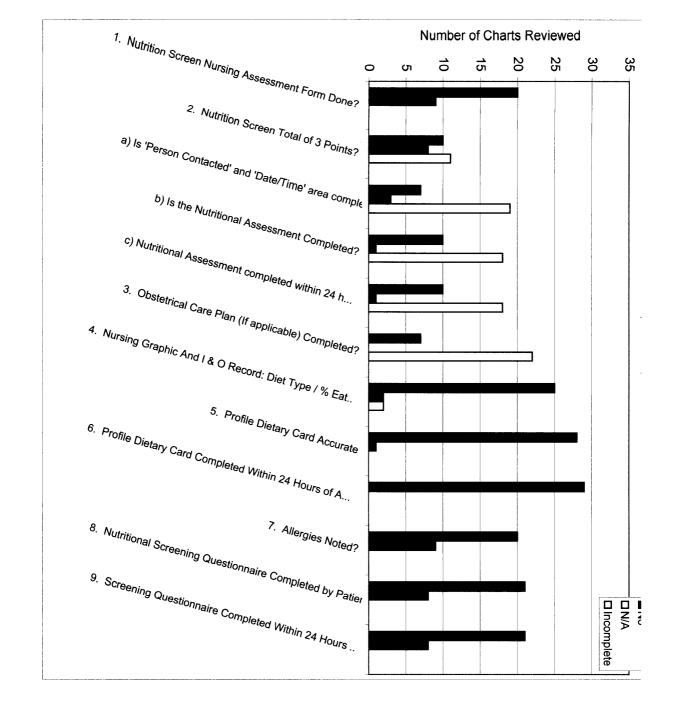
^{^^#8 -} Nutritional Screening Questionnaire: Under 'No' nine forms missing; one form not done

29 charts reviewed (December 2006)

| | | Yes | N _O | N | Compliance |
|----|---|-----|----------------|----|------------|
| | Nutrition Screen Nursing Assessment Form Done? | 20 | 9 | 0 | 69% |
| N | 2. Nutrition Screen Total of 3 Points? | 10 | 8 | 11 | 56% |
| | a) Is 'Person Contacted' and 'Date/Time' area completed? | 7 | 3 | 19 | 70% |
| | b) Is the Nutritional Assessment Completed? | 10 | 1 | 18 | 91% |
| | c) Nutritional Assessment completed within 24 hours of admit? | 10 | _ | 18 | 91% |
| ယ | Obstetrical Care Plan (If applicable) Completed? | 7 | 0 | 22 | 100% |
| 4 | 4. Nursing Graphic And I & O Record: Diet Type / % Eaten completed? | 25 | 2 | 2 | 93% |
| Ŋ | 5. Profile Dietary Card Accurate | 28 | | 0 | 97% |
| 6 | Profile Dietary Card Completed Within 24 Hours of Admit? | 29 | 0 | 0 | 100% |
| 7 | Allergies Noted? | 20 | 9 | 0 | 69% |
| ωl | 8. Nutritional Screening Questionnaire Completed by Patient? | 21 | 8 | 0 | 72% |
| 9 | 9. Screening Questionnaire Completed Within 24 Hours of Admission Date? | 21 | 8 | 0 | 72% |

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INTENTIONALLY

Independence Office P. 0. Box 427 168 N. Edwards St. Independence, CA 93526 (760) 878-0238

COUNTY of INYO

Department of Environtmental Health Services

Bishop Office 207 W. South St. Bishop, CA 93514 (760) 873-7866

FOOD FACILITY INSPECTION REPORT

| Business Name: NORTHER | N INYO | HOSPIAL | Inspection Date | : <u>3-8-7</u> |
|--|-----------------------------------|---|--|--|
| Business Address: BISHO | P_ | | Recheck Dat | |
| Owner's Name: | | | Computer # | • |
| Operator's Name: GLEHN | FOREHAND | | Permit # | ! : |
| Routine | Re-check | ☐ Construction | Penalty | Complaint |
| Critical items checked to Temperature Co Food Adulteration | ntrol/Operation | Temperature Control/F | | ns may require a recheck. cals, Cleaners, Poisons Vector Control |
| THE CONDITIONS NOT | OFF] ED BELOW ARE VIO | ICIAL NOTICE TO LATIONS OF CALIFORNIA UN | COMPLY IFORM RETAIL FOOD FACIL | ITY LAW (CURFFL) |
| Walk-in Refrigerato | r: 41 | | | · |
| Walk-in Freezer: Line Refrigerator: | | | ************************************** | |
| Upright Refrigerator Upright Freezer: 4 | | | | |
| Other Refrigerating | | | | |
| CLEAN & WELL | MAINTAINE | D CONSCIEN | TOUSLY OPER | |
| | | | | |
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| | | | | |
| | | | | |
| An inspection of your establishmotice by the recheck date listed | ment on this date to a subjection | found the above items in n ct you to penalties as prov | eed of correction. Failur | e to comply with this |
| Received By | | | ANDREW KIE | E. Specialist |

END